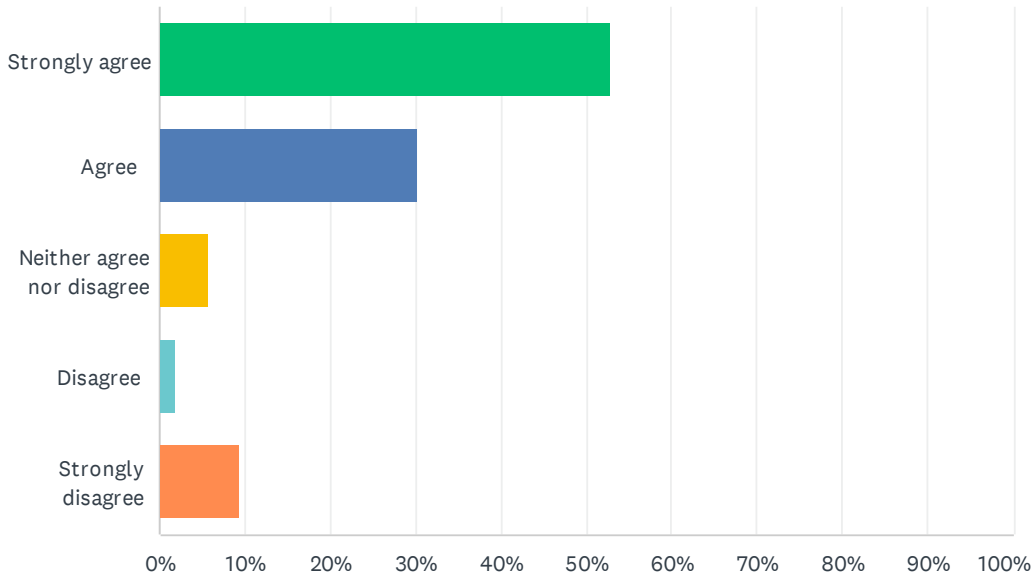


Q1 We recommend that the voluntary code is adopted as a criterion for full membership.

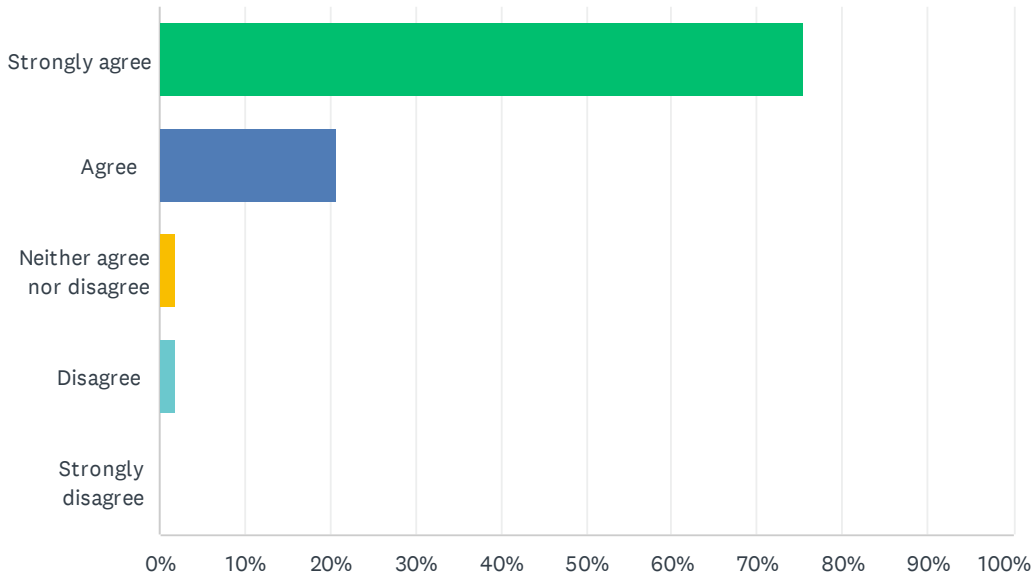
Answered: 53 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	52.83%	28
Agree	30.19%	16
Neither agree nor disagree	5.66%	3
Disagree	1.89%	1
Strongly disagree	9.43%	5
TOTAL		53

Q2 We recommend that full members will need to be registered in Scotland or trade in Scotland.

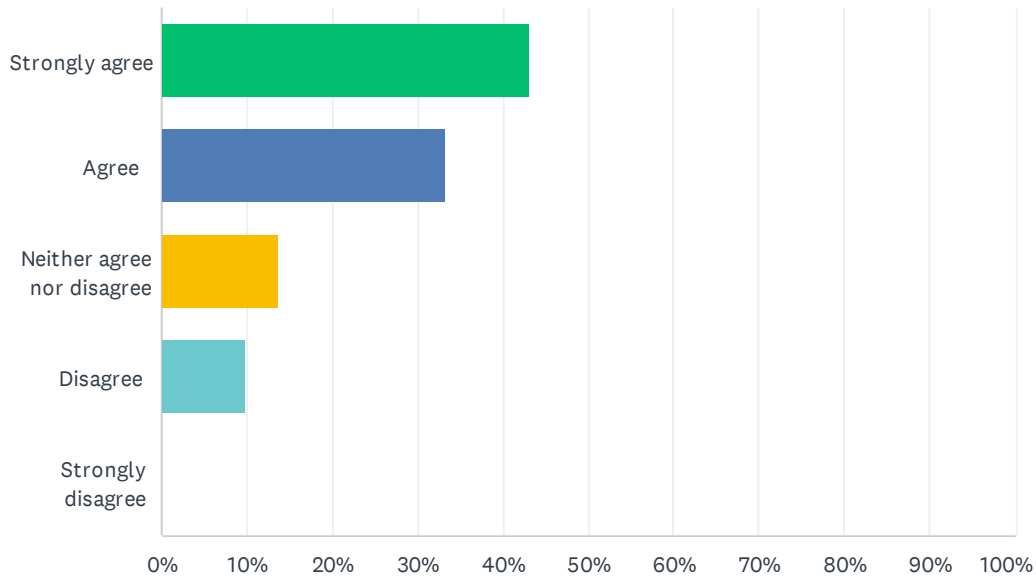
Answered: 53 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	75.47%	40
Agree	20.75%	11
Neither agree nor disagree	1.89%	1
Disagree	1.89%	1
Strongly disagree	0.00%	0
TOTAL		53

Q3 We recommend that the existing code working group should be asked to reconvene with the aim of engaging with existing code subscribers and the wider social enterprise movement to review the code (which was last updated in 2018) and ensure it is still fit for purpose.

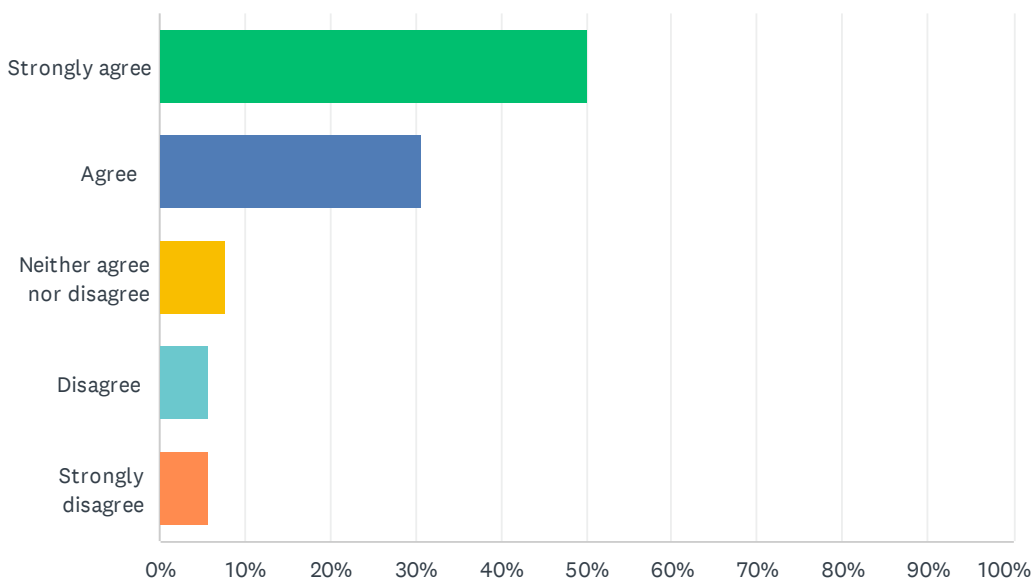
Answered: 51 Skipped: 2



ANSWER CHOICES	RESPONSES	
Strongly agree	43.14%	22
Agree	33.33%	17
Neither agree nor disagree	13.73%	7
Disagree	9.80%	5
Strongly disagree	0.00%	0
TOTAL		51

Q4 We recommend that CICs with shares, Community Benefit Societies, and other community enterprises with shares, should be eligible for full membership, so long as: They have an asset lock and the only profits that are distributed are those that are used to repay the reasonable costs of capital (including capital provided by individuals in the form of shares, bonds or loans), and any remaining profit once the cost of capital is repaid should be reinvested and not distributed as private profit dividends to shareholders.

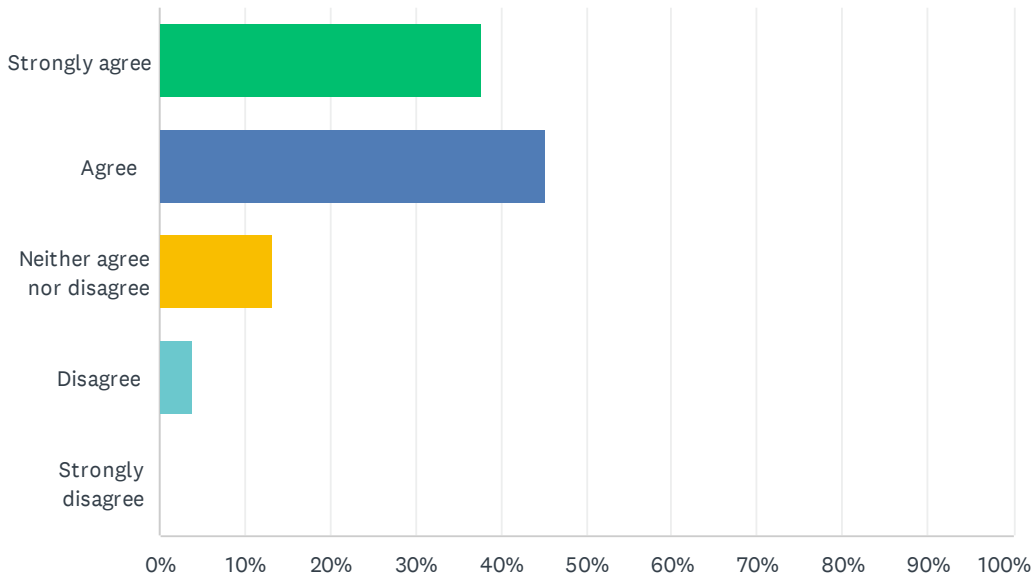
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	50.00%	26
Agree	30.77%	16
Neither agree nor disagree	7.69%	4
Disagree	5.77%	3
Strongly disagree	5.77%	3
TOTAL		52

Q5 We recommend that there should be an aspiring membership category for start-up organisations who would have three years to meet the full criteria for membership or become an associate member.

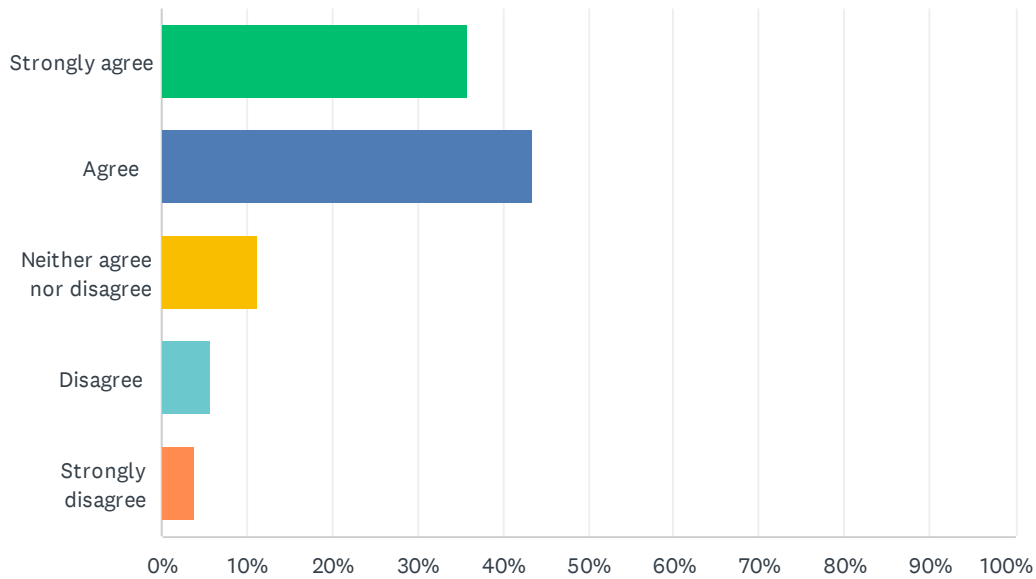
Answered: 53 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	37.74%	20
Agree	45.28%	24
Neither agree nor disagree	13.21%	7
Disagree	3.77%	2
Strongly disagree	0.00%	0
TOTAL		53

Q6 We recommend there should be a supporter category to include (amongst others) socially enterprising organisations that operate in the wider social enterprise ecosystem, local authorities, arms-length agencies, TSIs and SENS, housing associations, corporate supporters and individuals.

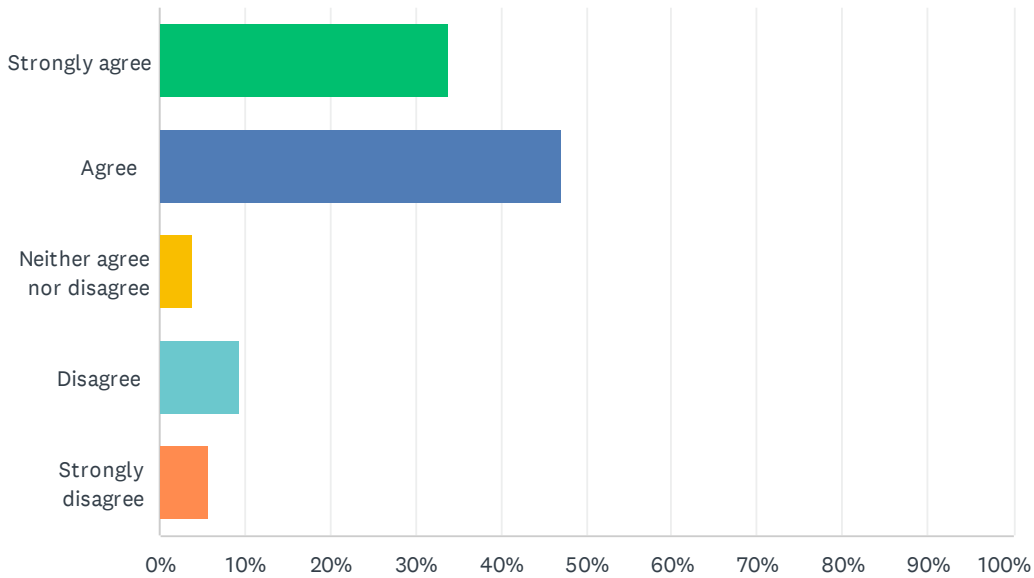
Answered: 53 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	35.85%	19
Agree	43.40%	23
Neither agree nor disagree	11.32%	6
Disagree	5.66%	3
Strongly disagree	3.77%	2
TOTAL		53

Q7 We recommend that membership fees for each category be determined by the SES Board with a view to balancing the income needs of SES and providing low-cost membership to front line social enterprises.

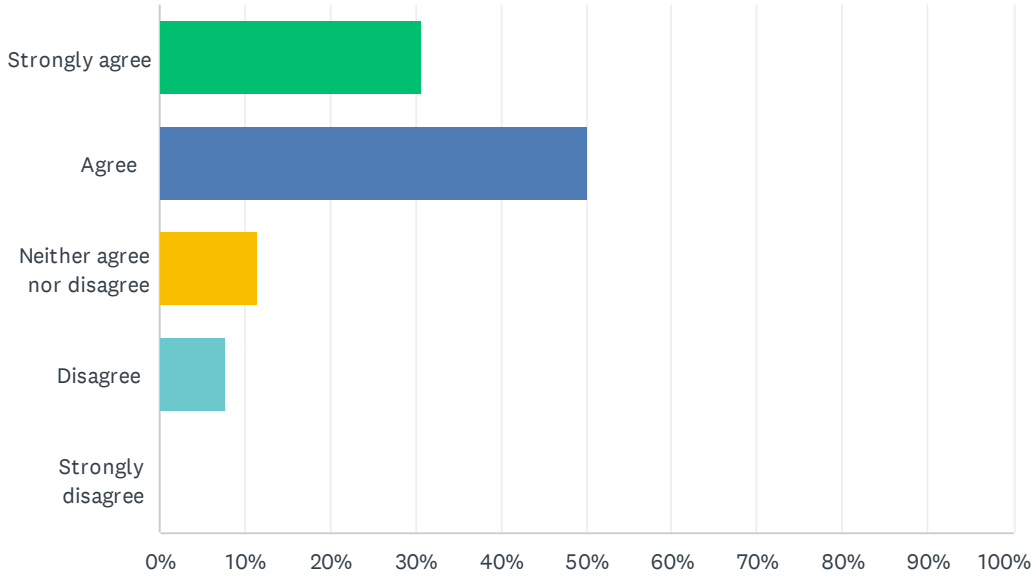
Answered: 53 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	33.96%	18
Agree	47.17%	25
Neither agree nor disagree	3.77%	2
Disagree	9.43%	5
Strongly disagree	5.66%	3
TOTAL		53

Q8 We recommend where there is uncertainty about code compliance, or which category of membership is applicable, that SES creates a verification process to decide.

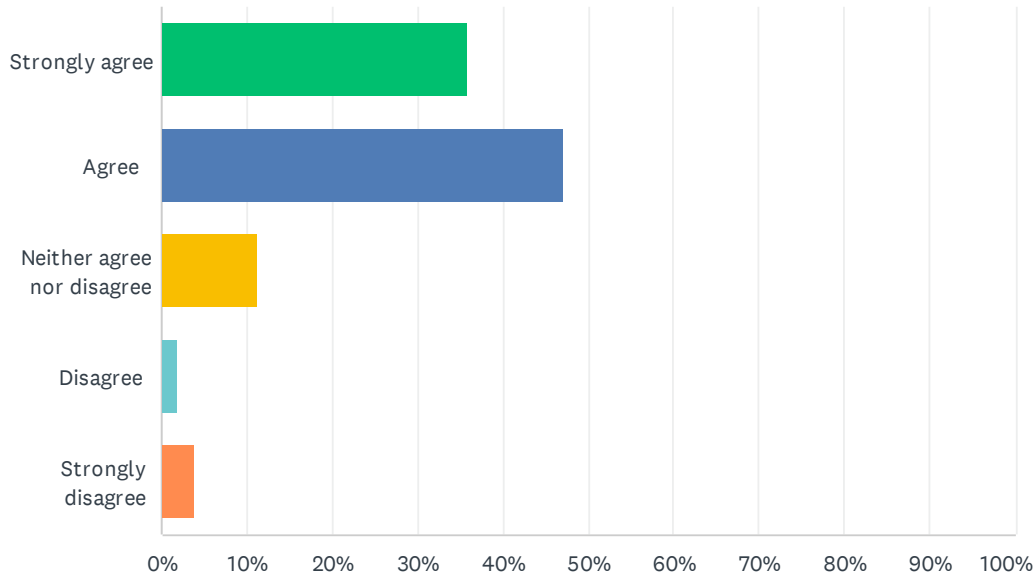
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	30.77%	16
Agree	50.00%	26
Neither agree nor disagree	11.54%	6
Disagree	7.69%	4
Strongly disagree	0.00%	0
TOTAL		52

Q9 We recommend that there be an appeal mechanism on membership to the full SES Board.

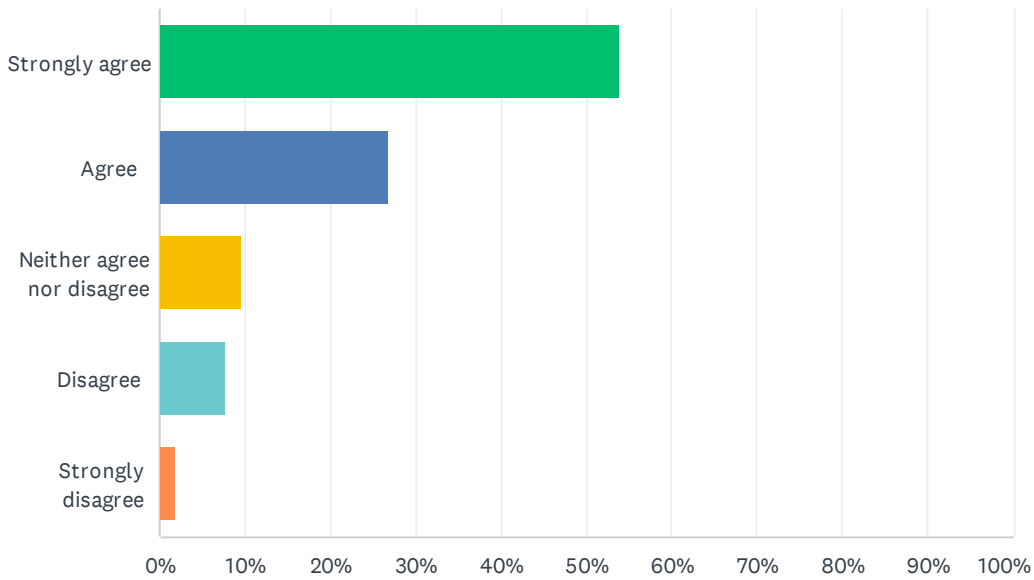
Answered: 53 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	35.85%	19
Agree	47.17%	25
Neither agree nor disagree	11.32%	6
Disagree	1.89%	1
Strongly disagree	3.77%	2
TOTAL		53

Q10 We recommend that the SES Board is elected by full members only.

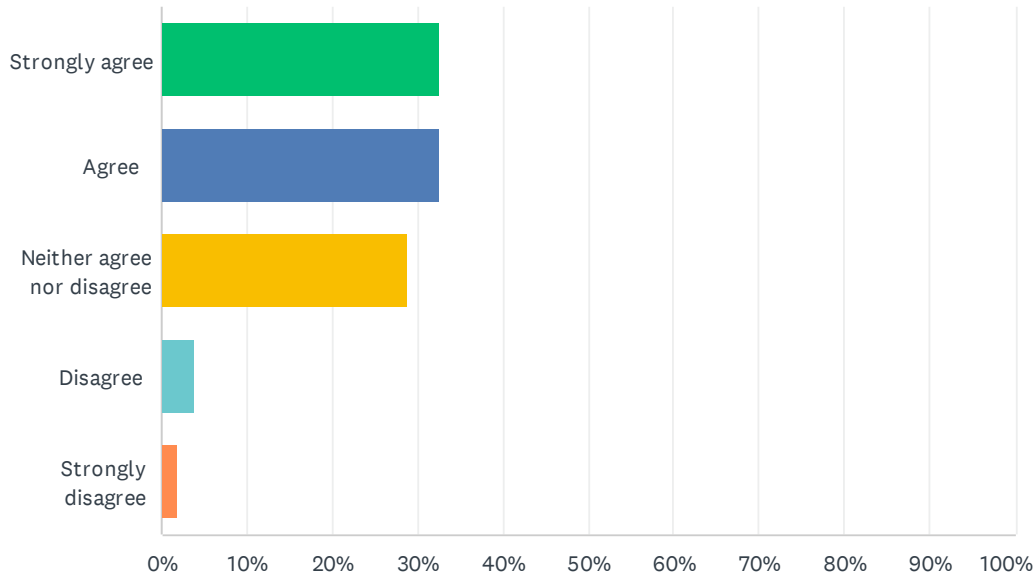
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	53.85%	28
Agree	26.92%	14
Neither agree nor disagree	9.62%	5
Disagree	7.69%	4
Strongly disagree	1.92%	1
TOTAL		52

Q11 We recommend that there should be a maximum number of 14 SES Board members.

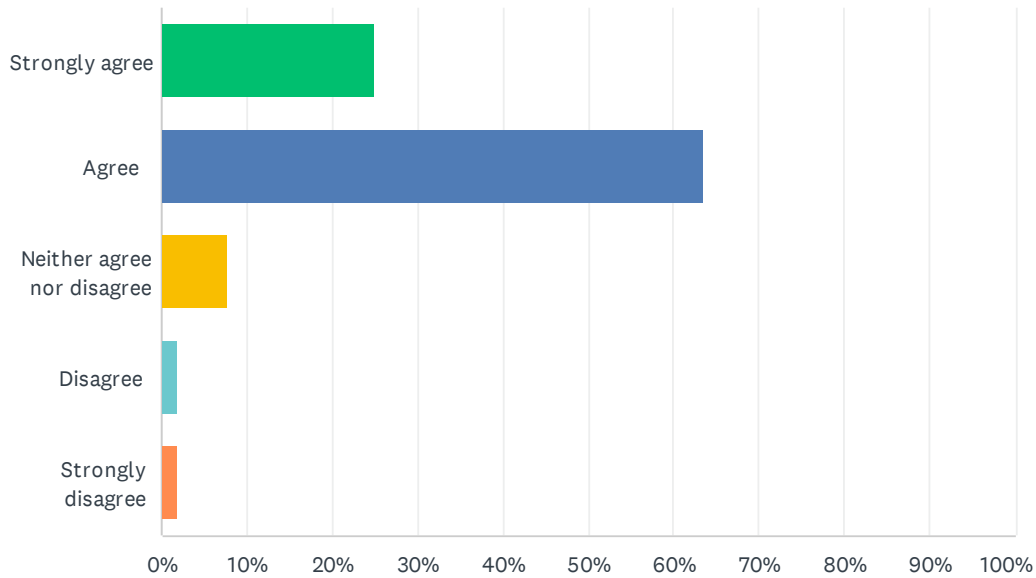
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	32.69%	17
Agree	32.69%	17
Neither agree nor disagree	28.85%	15
Disagree	3.85%	2
Strongly disagree	1.92%	1
TOTAL		52

Q12 We recommend that there should be a maximum of 3 co-opted members who would not necessarily be social enterprises but recognised by the Board as bringing relevant skills/experience.

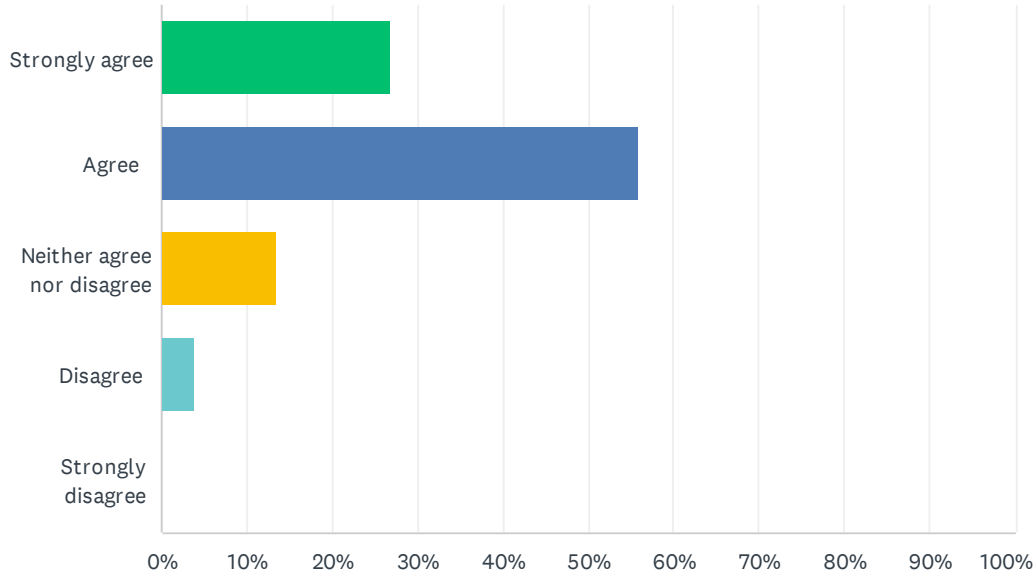
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	25.00%	13
Agree	63.46%	33
Neither agree nor disagree	7.69%	4
Disagree	1.92%	1
Strongly disagree	1.92%	1
TOTAL		52

Q13 We recommend that all Board members should serve for a three-year term, with a maximum of two terms.

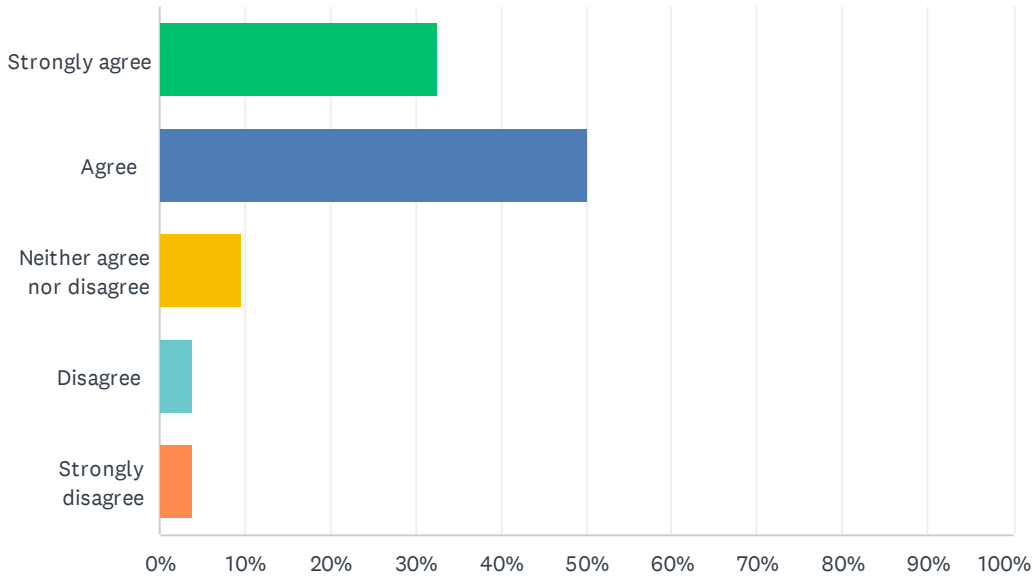
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	26.92%	14
Agree	55.77%	29
Neither agree nor disagree	13.46%	7
Disagree	3.85%	2
Strongly disagree	0.00%	0
TOTAL		52

Q14 We recommend that all Board members (including co-opted members) should have equal voting rights at Board meetings.

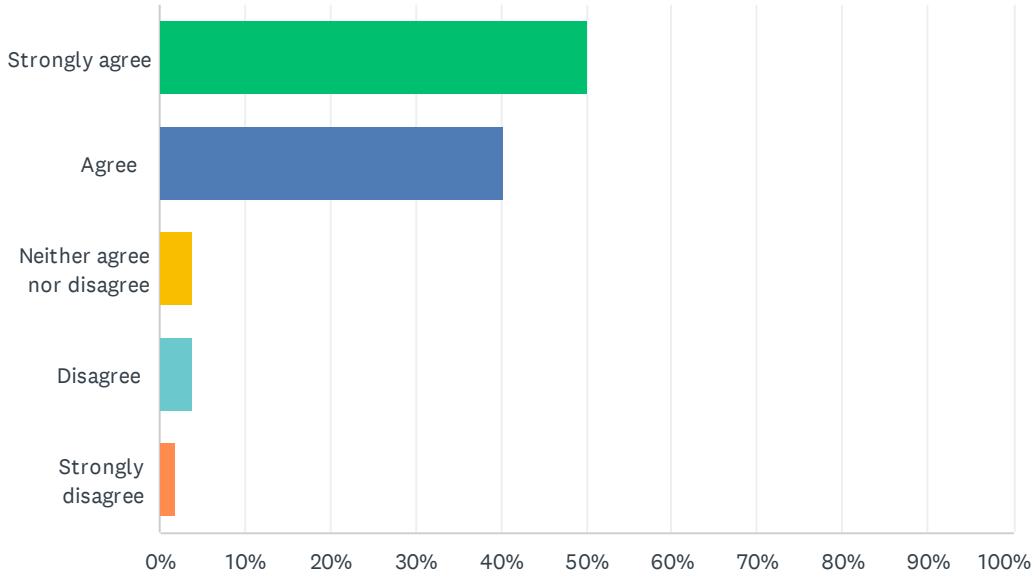
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ANSWER CHOICES	RESPONSES	
Strongly agree	32.69%	17
Agree	50.00%	26
Neither agree nor disagree	9.62%	5
Disagree	3.85%	2
Strongly disagree	3.85%	2
TOTAL		52

Q15 We recommend that Board meetings, whatever the quorum agreed, cannot have a majority of co-opted members in attendance.

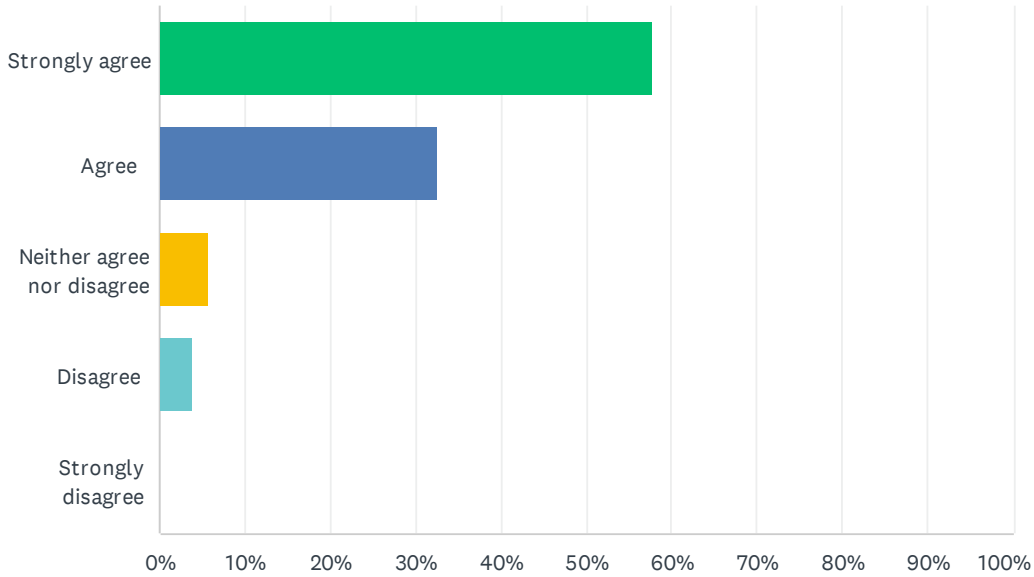
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	50.00%	26
Agree	40.38%	21
Neither agree nor disagree	3.85%	2
Disagree	3.85%	2
Strongly disagree	1.92%	1
TOTAL		52

Q16 We recommend that SES should set in motion a process to refresh its Board so that it reflects the social enterprise movement in Scotland and emphasizes the importance of representation by front line social enterprises.

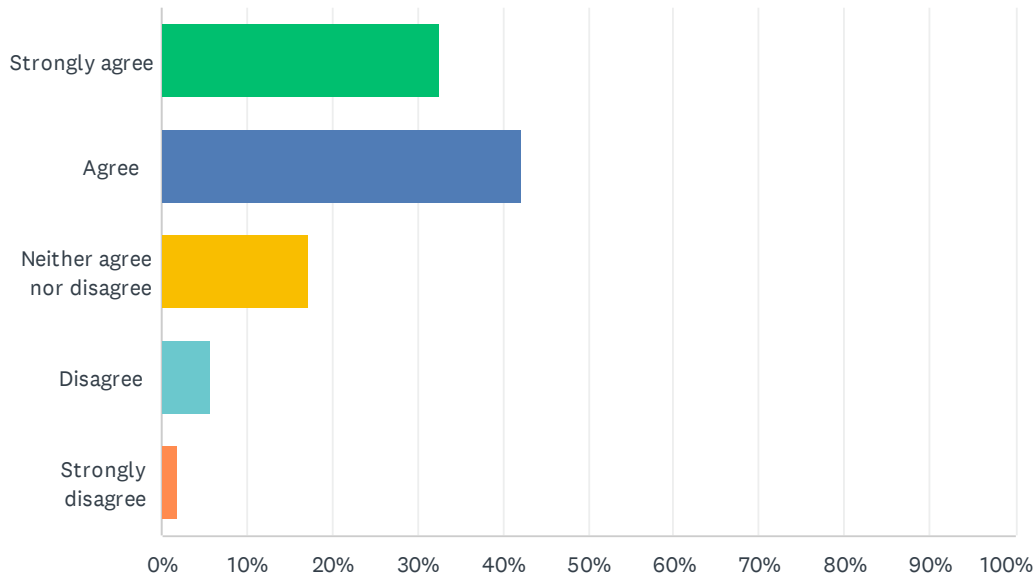
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	57.69%	30
Agree	32.69%	17
Neither agree nor disagree	5.77%	3
Disagree	3.85%	2
Strongly disagree	0.00%	0
TOTAL		52

Q17 We recommend SES should have no direct role in the distribution and management of funds except in specific cases where there is benefit to social enterprises, no-one else can fulfil the role and for a short-term only.

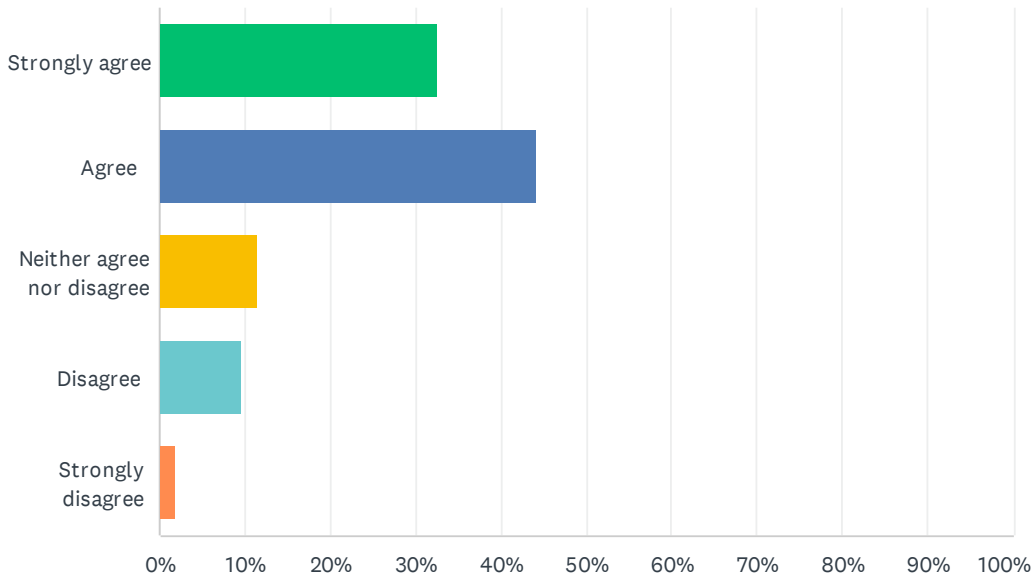
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	32.69%	17
Agree	42.31%	22
Neither agree nor disagree	17.31%	9
Disagree	5.77%	3
Strongly disagree	1.92%	1
TOTAL		52

Q18 We recommend that SES should have a role in incubating new ideas/activities, nationally and locally, and then spinning them out to a relevant social enterprise or partner.

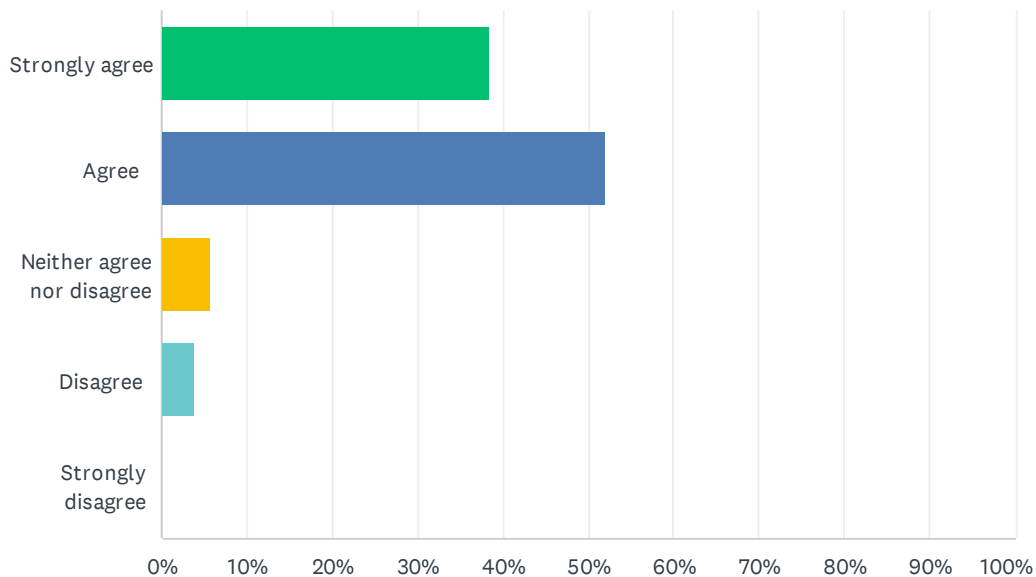
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	32.69%	17
Agree	44.23%	23
Neither agree nor disagree	11.54%	6
Disagree	9.62%	5
Strongly disagree	1.92%	1
TOTAL		52

Q19 We recommend that SES should be sensitive to the possibility of competition with members, and recommend the following principle be adopted: SES has a commitment to empowerment of members to provide relevant services or generate income and to avoid displacement or direct competition with members. Direct competition excludes situations related either to SES’s core support offer or where they are establishing new innovative products / services not delivered by any current social enterprise and does so in collaboration with any interested members and designated to be later spun out if possible.

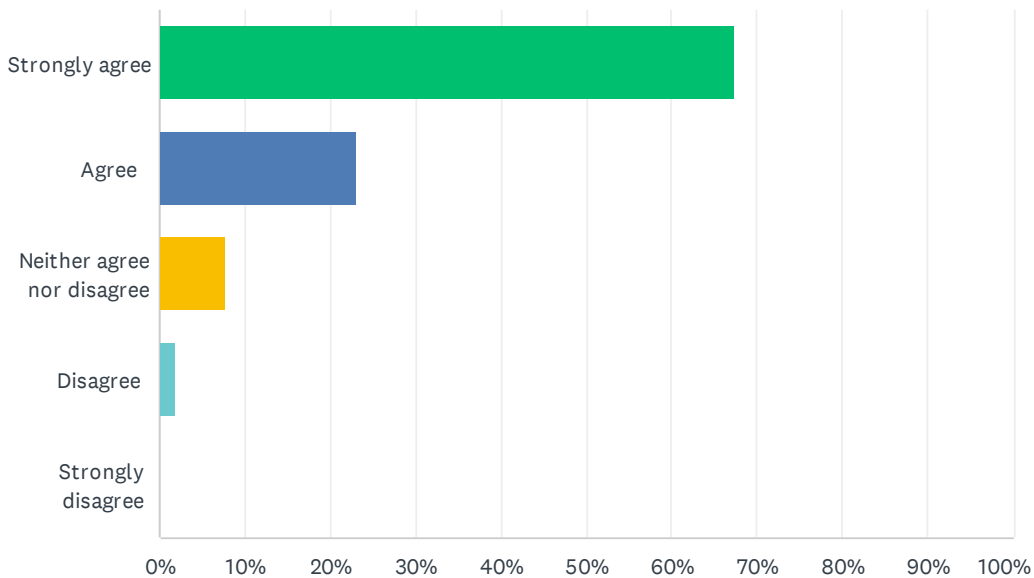
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ANSWER CHOICES	RESPONSES	
Strongly agree	38.46%	20
Agree	51.92%	27
Neither agree nor disagree	5.77%	3
Disagree	3.85%	2
Strongly disagree	0.00%	0
TOTAL		52

Q20 We recommend SES should consider and clarify how it might better serve and support social enterprises (who remain relatively isolated) in rural areas of Scotland (including island communities).

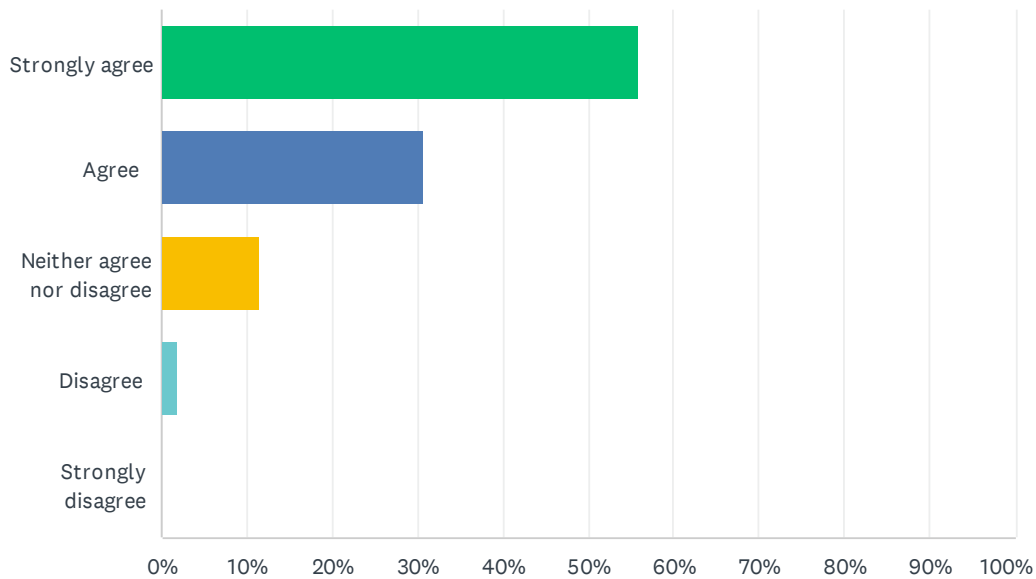
Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	67.31%	35
Agree	23.08%	12
Neither agree nor disagree	7.69%	4
Disagree	1.92%	1
Strongly disagree	0.00%	0
TOTAL		52

Q21 We recommend that SES should seek to establish relationships with academic institutions in order to develop the evidence base to illustrate the economic, social and environmental benefits of social enterprise as a business model in the future.

Answered: 52 Skipped: 1



ANSWER CHOICES	RESPONSES	
Strongly agree	55.77%	29
Agree	30.77%	16
Neither agree nor disagree	11.54%	6
Disagree	1.92%	1
Strongly disagree	0.00%	0
TOTAL		52